





# Market Approach

Bhutan, part of a region Value add (produce and export) Sourcing Import substitution Support to growing infrastructure demands Under-developed sectors The Traveller Loves Bhutan

Area: 38,000 km<sup>2</sup> Forest Cover: 70% Elevation: 160 m – 7,000 m Population: 735,000 Literacy Rate: 86% GDP Growth Rate: 7%

Per Capita Income: US\$ 2800



# Land of Speed and Silence and Order

Culture and policies designed to provide stability Clean environment English widely spoken High literacy Corruption very low Wise and able kings Approachable government



# Land of Speed and Silence and Order

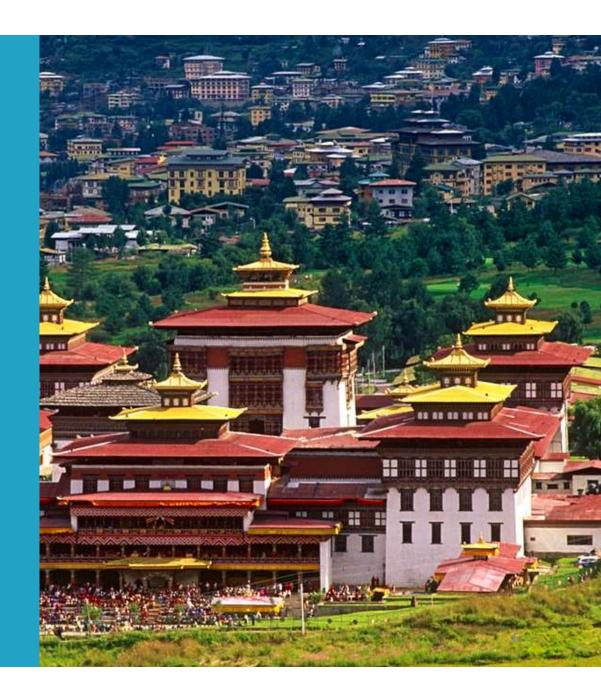
Not colonised

No vested interests

Many studied and trained at top universities abroad

FDI policy and "spiritually sensitive industries"

Doing Business Rating by World Bank Rank 75 as compared to 100 of India and 33 of Switzerland





# Agriculture and Food Processing

Large market in India for ingredients Soil and climate to grow high quality produce Land availability Import substitution Lack of value add Lack of developed supply chain Priority sector lending User rights certificate (public land for commercial farming) Import duty exempt on import of farm machinery



# Wide Activities | FDI Policy

Organic Farming Agro Processing Poultry Fisheries Health Food Animal Food Apiculture Horticulture Dairy

# EOU for Processing

FDI policy allows 74% equity
FTA with India - no import duty (value addition norm is 30%)
10 year tax holiday
No customs duty on equipment and raw materials
Industrial estates near the border with India





# **EOU for Processing**

LDC status under GSP – duty-free access to Swiss and EU markets Manufacturing profits near tax free in Bhutan and Switzerland at corporate level Priority sector lending User rights certificate (public land for commercial farming) Import duty exemption on import of farm machineries



# Project Ideas

#### Walnuts

#### Tea

Fruit-based products and juices Ingredients supply to EU/India (agro trading) Production of vegetables, fruits for Thimphu and hotels Honey production and value-added products incl. cosmetics Craft beer exports Mineral water exports Mushroom and medicinal product derivatives

# Health and Wellness

Can be developed as a wellness destination for visitors Current health infrastructure inadequate for local copulation (medical services are free)

Medical, dental, diagnostic laboratory services





### Land of Medicinal Herbs

**Essential oils** 

Cultivation of low altitude herbs

Co-producing herbal products with SOE (Tibetan traditional medicine)

Growing and suppling key ingredients to herbal, nutraceutical and cosmetics companies worldwide

# BPO | KPO

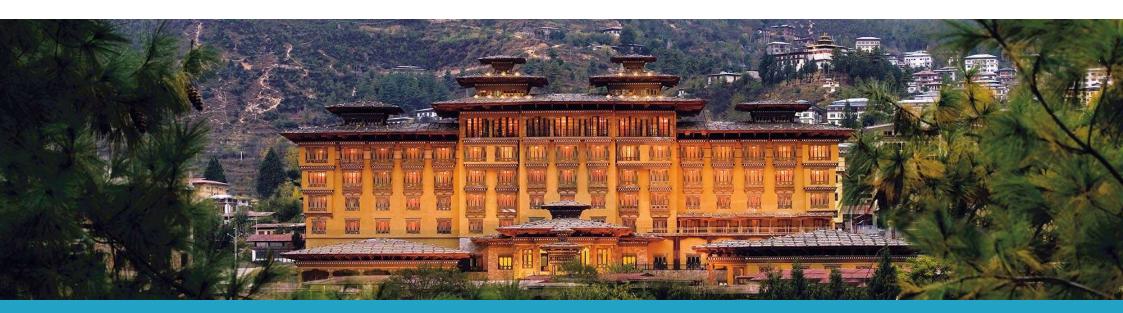
- High literacy rates and English speaking workforce
- Dedicated tech park
- Small but highly educated pool of freelance writers and consultants can be harnessed for providing KPO services Block-chain infrastructure that requires low temperatures and low energy costs
- Five year tax holiday



# Construction

Construction equipment, tools and materials Quick drying cement and latest technologies Energy efficient buildings Expert services in roads, bridges





### Sectors

#### Tourism

4 & 5 star hotels Ropeways and cable cars Adventure sports MICE travel

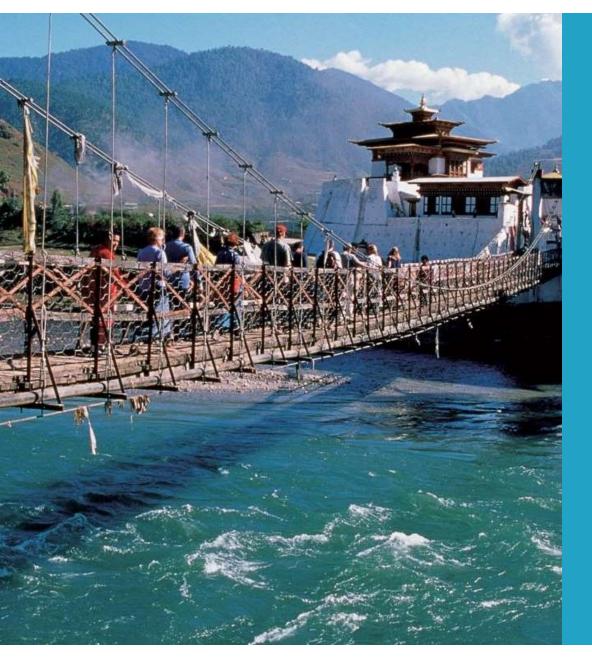
10 year tax holiday for hotels

Financial Services FDI up to 30% in CSI banks Insurance sector closed to FDI



### Manufacturing and Exports to India case-by-case evaluation

- Raw material availability in Bhutan and nearby States
- Logistics costs and EOU benefits (but not if produced in India)
- Import duty arbitrage could be one of the drivers
- 10 year tax holiday (not available anymore in India)
- Ease of operations
- Contract labour from India
- Access to land easier and near the border reduces logistics costs



Challenges

Immigration Status quo Workforce outlook Logistics costs due to mountains Interpretation of regulations vary FDI policy doesn't encourage start ups Maturity/outlook of local partner Cant inject debt from parent company into FDI project Local banks mainly provide collateral based lending Trading - wholesale or retail not allowed

# Its the start that stops most people

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# Our Story

### Capabilities

Feasibility Studies Local Partner Identification and Negotiations Talent Identification Approvals Joint Venture and Agreement Negotiation Land and Equipment Sourcing Liaison Refinancing Tax Structuring Project Management (Operations Set-up) Post Set-up Services

### Experience

Professionals in Thimphu, India, UK and USA

Advising and setting up FDI ventures for EU companies in India since 20 years

Operating in India and Bhutan

